

## A guide to direct measures of patient satisfaction in clinical practice

Health Services Research Group

**W**hen asked, most patients report that they are satisfied with their health care. Does this tell us anything about the technical quality of care, or do satisfaction ratings reflect, instead, the interpersonal skills of clinical staff? For that matter, is it worth measuring patient satisfaction at all? We discuss some major concepts and issues relating to research in patient satisfaction and provide a practical guide for using information on patient satisfaction in clinical settings.

### Measures of patient satisfaction

Approaches to measuring patient satisfaction can be indirect or direct. In the indirect method, periodic field surveys sample the general population and patients from alternative health care delivery systems. This approach assesses the consumer's perspective on health care providers in general<sup>1-5</sup> and does so by stipulating a specific period as a frame of reference (e.g., the last 12 months). The results provide a perspective that may be interpreted in relation to time alone or to population-based measures such as health status.

The direct approach is to ask patients to evaluate their satisfaction with encounters in particular health care facilities or with specific providers.<sup>6-9</sup> This method can be used in continual quality-improvement programs or program evaluation and is the focus of this article.

Each approach makes use of written questionnaires that ask respondents to rate health care

services and providers in several dimensions. There may be questions concerning facilities, providers, treatment or outcome. The focus is on the perceptions of the patient rather than the facts associated with the clinical encounter. "How long did you spend with your physician today?" is an example of a question that might be incorporated in a quality assurance program. The pertinent question in a patient satisfaction survey seeks instead the patient's subjective impression: "Did your doctor spend enough time with you today?"

### Measurement problems in patient satisfaction studies

There has been considerable debate about the interpretation of patient satisfaction surveys.<sup>4,10-12</sup> Unfortunately, it is difficult to interpret and compare results across studies because of methodologic and measurement variations. Most of the studies have used correlational rather than experimental and controlled observational designs. The analysis was often not very sophisticated: of the 221 studies reviewed by Hall and Dornan<sup>11</sup> only 14% manipulated variables.

A further problem is that most studies have used nonstandardized measures: validity and reliability studies have not been conducted, or if they have the results are not acceptable. Nearly 75% of the studies reviewed by Hall and Dornan<sup>11</sup> used nonstandardized measures, most investigators designing their

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own questionnaire to measure patient satisfaction. Without standardized measures interstudy comparisons are difficult.

More important, the distributions of scores on patient satisfaction surveys are highly skewed. Only rarely do studies show satisfaction rates below 90%.<sup>13</sup> Published or standardized measures are developed and tested so that they will discriminate between ratings in this upper range. These measures often have established norms that allow for more precise interpretation of the scores. The continued use of standardized measures in a broader spectrum of patient and provider populations will increase our knowledge about the range of patient satisfaction ratings and assist in establishing further norms for subgroup analysis.

### **Do satisfaction ratings predict patient behaviour?**

Interest in assessing patient satisfaction with health care arose with the consumer movement of the 1960s. Over the next 25 years health services researchers determined that satisfied and dissatisfied patients behave differently; this finding has established the usefulness of learning how consumers feel about the services they receive. Not surprisingly, satisfied patients are more likely to remain with a physician,<sup>1,2</sup> keep appointments,<sup>14</sup> comply with treatment,<sup>15-17</sup> refer other patients to their physician<sup>4</sup> and use services.<sup>5</sup> Such behavioural consequences of patient satisfaction should result in better medical care and improved outcomes, but only if satisfaction correlates primarily with health care of high technical quality — an issue examined later. Otherwise, the patient may remain with a congenial physician who provides inappropriate care.

### **Can patients provide valid measures of the quality of care?**

Patient satisfaction surveys typically ask consumers to evaluate the technical quality of the care they receive (e.g., diagnosis and management), the interpersonal aspects of care (e.g., courtesy and respect) and the accessibility and availability of services or professionals. Criticisms of these evaluations are, for the most part, aimed at the validity of patients' assessments of the technical features of a medical encounter. We tend to accept the legitimacy of patients' judgements about interpersonal variables and issues of accessibility and availability; these judgements provide unique subjective information not otherwise available. Moreover, consumer ratings of interpersonal aspects of care appear to be reliable and, to the extent that such ratings can be appraised, valid.<sup>18</sup>

On the other hand, the assessment of technical aspects has traditionally been the domain of professionals. Some health services researchers argue that consumer ratings of technical care should not be expected to correspond with physician ratings, because of the different perspectives on the process of care.<sup>1,19</sup> Since guidelines and standards are usually developed by a physician group and may not reflect public attitudes, the two groups could differ in their assessment of technical quality. However, for common medical encounters it has been shown that consumers and physicians tend to agree.<sup>10</sup>

Consumer ratings of the interpersonal aspects of care appear moderately correlated with those of the technical quality ( $r = 0.60$  to  $0.70$ ).<sup>2</sup> Thus, a physician's interpersonal manner when addressing common medical concerns (e.g., sore throat) may influence a patient's assessment of the technical aspects of care.<sup>2</sup> If good interpersonal and technical skills are truly to be found in the same practitioner there is no reason for concern.<sup>10</sup> If not, patients may overrate the technical quality of care because they like their physician's manner. Without further research we do not know whether this correlation constitutes a bias in consumer ratings. For now, the ratings are best interpreted with data from quality assurance programs, in which practice patterns are measured against technical standards of care.

### **Patient characteristics and reported satisfaction rates**

In correlational studies, patient age, education, occupation and ethnic group are inconsistently associated with ratings of satisfaction with the technical and interpersonal aspects of health care. When a relation is found it is reported to be weak.<sup>10,18</sup> These inconsistent relations may be due to measurement problems (e.g., in nonstandardized surveys) or other methodologic pitfalls (e.g., varying populations and sampling bias). Research that uses standardized measures and sound sampling techniques is needed before we can determine the influence of consumer characteristics on satisfaction ratings.

### **Practice characteristics and patient satisfaction**

The length of the health care visit has been inconsistently related to patient satisfaction with the physician and health care setting.<sup>20-23</sup> Continuity of care (i.e., the patient has a regular source of care and sees the same provider) appears better correlated with patient satisfaction,<sup>24,25</sup> although some studies have not found this association.<sup>23,26</sup> Patient satisfaction is also influenced by the kind and number of diagnostic tests and procedures. Davies and Ware<sup>10</sup>

concluded that the influence is not large enough to invalidate consumers' ratings, but we suggest that this factor be considered in interpreting patient satisfaction data. Last, studies have found that clear communication in the form of adequate and comprehensive explanations is directly related to increased patient satisfaction.<sup>20,27-29</sup>

## **Guidelines for the use of patient satisfaction ratings in clinical practice**

More sophisticated research designs and greater use of standardized measures are required to clarify whether patients provide valid assessments of quality of care. However, there is sufficient evidence to indicate that under particular conditions patient satisfaction ratings are useful and valid. What are these conditions? How can we maximize the benefits of using such ratings to understand the quality of care provided? We offer several suggestions.

### *Standardized measures*

A common measurement problem in patient satisfaction ratings is the uniformly favourable responses. Standardized measures with known performance characteristics help discern differences in these positively skewed data. It is probably preferable to use written surveys, since questionnaires administered orally yield higher satisfaction scores,<sup>30</sup> however, sound orally administered measures are available (e.g., the Evaluation Ranking Scale<sup>12</sup>).

There are many standardized patient satisfaction measures available for use in medical settings. The Visit-Specific Satisfaction Questionnaire<sup>8</sup> examines patients' satisfaction with the overall visit, technical and interpersonal aspects of care and length of office waiting time. The Client Satisfaction Questionnaire,<sup>31</sup> which is applicable for mental health and general health care settings, examines dimensions of care such as physical surroundings, general satisfaction and interpersonal and technical aspects of care. The Evaluation Ranking Scale<sup>12</sup> is used in the same settings. It has an oral format and assesses accessibility, availability, physical environment, informational resources, interpersonal and technical aspects of care, service relevance and the outcome or effectiveness of services. The Patient Satisfaction Questionnaire<sup>32</sup> is considered an indirect measure of patient satisfaction (patients are not asked about specific health care settings or providers).

### *Cover letter*

Patients who are participating in a survey should be given a letter that states why their opinion

is of interest, how they were chosen, how the information will be used, the procedure to be followed and an assurance of anonymity. The term "anonymity" must be carefully explained so that it is not confused with "confidential." Respondents should understand that there are no right and wrong answers (they are only being asked to give an opinion), the health care provider will not know their individual ratings and the purpose is not to evaluate the providers but to improve services. If the questionnaire is to be returned in the mail a stamped envelope and date for return should be included. If it is to be completed in the office a marked box prepared for the returns could be provided and the location of the box supplied in the letter.

### *Demographic data*

In light of the uncertain relation between patient characteristics and patient satisfaction ratings it is advisable to ask patients for some demographic information. This should include age, sex, education and other variables that may be relevant to the practice. These data can be related — with caution, because of the post hoc nature of the analysis — to the satisfaction ratings in order to detect relevant patterns of responses.

### *Common versus complex medical encounters*

Patient satisfaction surveys appear useful for common medical encounters (e.g., sore throat), but there is insufficient research on ratings of the technical aspects of care when complex services are received. Until more is known about complex cases we recommend that the patient satisfaction survey be accompanied by a brief measure of health status. The measure should not elicit details that might jeopardize the assurance of patient anonymity. However, it should help identify patients with complex conditions so that their responses can be compared with those of patients whose conditions are more common.

### *Patient attrition*

Patients' demographic characteristics do not predict who will discontinue a service or leave a practice.<sup>33,34</sup> However, not unexpectedly, patients who stay have a higher rate of satisfaction than do those who drop out.<sup>13,35-37</sup> We offer several suggestions to counteract this positive selection bias in satisfaction ratings.

First, in settings of continuing care (e.g., family medicine and general pediatrics) a cross-section of patients could be drawn so that information is received from patients who have various levels of

exposure to the physician or institution. It may also be worth while to have interviews with those leaving the practice. If the setting is one of episodic care (e.g., specialty consultations for specific management problems or procedures), then instead of patients being sampled cross-sectionally they should be sampled when care is complete. Unfortunately, some recall bias may be introduced with longer episodes of care.

Patients who are leaving the practice can be asked to complete a patient satisfaction questionnaire if, for example, they ask for their chart to be forwarded to another physician or institution. The questionnaire would ideally be *given* to the patient, since mailed surveys have low rates of response (30% to 35%) and are positively biased, in that those most satisfied are also most likely to return the questionnaire.<sup>37</sup>

### *Ratings and other indicators of care*

Patient satisfaction information can be an integral part of program evaluation or ongoing quality management, addressing various facets of the structures, processes and outcomes of clinical care.<sup>38</sup> Using standardized measures, health care facilities and providers should be able to establish their patients' levels of satisfaction, monitor fluctuations from desirable levels and link those fluctuations to other indicators of the quality of care. Patient satisfaction information should be employed in a comprehensive feedback system that not only obtains initial ratings but also resamples systematically to ensure that areas of concern have been improved.

### **Conclusion**

The consumer perspective provides unique information that is essential to a complete and balanced evaluation of the quality of care.<sup>35</sup> Direct measures of satisfaction address issues specific to a particular practice, service or practitioner and are therefore an important component of quality assurance programs. Satisfaction surveys also enable patients to express their legitimate concerns and unmet needs — a process that, in itself, may be positive.

The best use of patient satisfaction ratings is to examine trends and fluctuations that will assist in health service planning, evaluation and improvement. Self-congratulation on the high scores achieved on patient satisfaction that is measured only once is a common pitfall. A systematic approach involves careful measurement, interpretation of results in conjunction with other data and ongoing monitoring either to ensure the maintenance of high performance or to make appropriate changes in areas of concern.

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## Conferences

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**Nov. 4-7, 1992:** American Medical Writers Association  
52nd Annual Conference  
Adam's Mark Hotel, Houston  
American Medical Writers Association, 9650 Rockville  
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**Nov. 23-25, 1992:** OSH '92 — National Occupational  
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**Les 4 et 5 déc. 1992 :** 18<sup>e</sup> Réunion scientifique —  
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Dr Rebecca Fuhrer, Institut National de la santé et de la  
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**Dec. 9-13, 1992:** Fall Symposium on Back Pain  
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Society, St. Joseph's Professional Center, 401-2647  
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**Mar. 18-23, 1993:** Association for Applied  
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